



SWIM and Horizon 2020 Support Mechanism 2nd Steering Committee Meeting 31st January 2018

MINUTES OF MEETING

The meeting was Co-Chaired over the course of the day by:

H.E Eng Ali Subah - Secretary General, Ministry of Water and Irrigation, SWIM Focal Point, Jordan

Mr Mohamad Afana - Horizon 2020 Focal Point, Jordan

Ms Sylvie Fontaine - Task Manager "Environment, Water and Agriculture" Directorate General for Neighborhood and Enlargement Negotiations of the European Commission (DG NEAR)

Ms Marta Moren Abat – Coordinator of international water affaires, Directorate General for Environment (DG ENV)

Miguel García Herraiz - Deputy Secretary General Water and Environment, Secretariat of the Union for the Mediterranean

Ms Alessandra Sensi - Senior Programme Manager, Secretariat of the Union for the Mediterranean

Facilitation was done by:

Mr. Stavros Damianidis - Project Director SWIM-H2020 SM

Professor Michael Scoullos - Team Leader SWIM-H2020 SM

Presentations (by order of their sessions – please refer to the agenda of the meeting in Annex 2):

Professor Michael Scoullos - Team Leader, Mr. Anis Ismail – Key Environment Expert, Mrs. Suzan Taha – Key Water Expert, Dr. Emad Adly – Non Key Expert (Stakeholder Engagement), Mr Enrique De Villamore - SWITCHMED, Ms Gadda Ahmadein - Blue Green MED CS Project, Dr. Maggie Kossida – Non Key Expert (Science to Policy Interfacing), Ms Jane Hilal - Applied Research Institute Jerusalem Society (ARIJ), Mr Jenz Goetzenberger - GIZ, Ms Sylvie Fontaine - Task Manager

All presentations are available at: <https://www.swim-h2020.eu/31-january-2018-dead-sea-jordan-swim-h2020-sm-second-steering-committee-meeting/>

For participating and contributing countries, Intergovernmental/International Organisations, European Commission, Consortium partners and Project staff please refer to the List of Participants in Annex 2.

Rapporteurs: SWIM-H2020 SM Team



TABLE OF CONTENTS

WELCOMING REMARKS	3
SESSION I: OVERVIEW OF THE SWIM H2020 SM PROJECT SINCE THE LAST STEERING COMMITTEE MEETING (SCM)	3
SESSION II: ENVIRONMENT COMPONENT: REGIONAL AND EXPERT FACILITY ACTIVITIES PROGRESS ...	5
SESSION III: WATER COMPONENT: REGIONAL AND EXPERT FACILITY ACTIVITIES PROGRESS	6
SESSION IV: STAKEHOLDER ENGAGEMENT AND IMPACT OF THE PROJECT’S CAPACITY BUILDING ACTIVITIES	8
SESSION V: SYNERGIES WITH INSTITUTIONAL PARTNERS – SUPPORTING THE H2020 INITIATIVE’S CB COMPONENT.....	9
SESSION VI: STRENGTHENING THE SCIENCE TO POLICY INTERFACE	9
SESSION VII: SWIM DEMO PROJECTS.....	9
MEETING CONCLUSIONS AND CLOSING REMARKS	10
ANNEX 1	11
ANNEX 2	15



WELCOMING REMARKS

The Project Director, Mr Stavros Damianidis, welcomed the participants to the meeting and invited them to contribute actively to the discussions. Then he invited the Focal Points and their representatives, International Organisations, Consortium Members, the European Commission's representatives, as well as the project team to present themselves.

H.E. Eng Ali Subah welcomed the participants to the meeting and expressed his content that the meeting is held in Jordan. He referred to the SWIM H2020 SM project as an important project, but expressed his disagreement to the merging of the project's two previous phases and contracts, of SWIW SM and Horizon CB/MEP into one, due to the consequent budget cuts per component. He emphasized on the positive element of the regional events and meetings and mentioned that the DEMO projects should not have been disconnected from the Technical Assistance part of the work. He then stressed that the countries should be more involved in the selection of the Non Key Experts and that there should be more time allocated in the implementation of the activities in the countries, rather than working from a distance.

Ms Sylvie Fontaine then welcomed the participants as well and invited them to reflect and give their feedback on the work that is being carried out in the project and give their suggestions for the future.

SESSION I: OVERVIEW OF THE SWIM H2020 SM PROJECT SINCE THE LAST STEERING COMMITTEE MEETING (SCM)

Professor Michael Scoullos, the project's Team Leader, gave a presentation on the project's progress at its second year of implementation, which included a brief description of its structure and thematic pillars, its timeline, its implementation mechanism, as well as some factual information on its progress so far in the different project work packages.

He then referred to the opening remarks of H.E Eng Ali Subah, clarifying that the DEMO projects are not part of the SWIM H2020 Support mechanism project, that the mandate of the SWIM H2020 SM is only to disseminate the DEMO results and provide ad hoc assistance.

Following that, the counties' representatives thanked the project for its support and put forth the following comments/questions:

- The first intervention from Lebanon focal point came with comments: a) The capacity building activities are very useful and it is very important for the countries to take follow up actions on the trainings and invest in the lessons learnt from them. b) Are the Best Available Techniques (BAT) and Best Environmental Practices (BEPs) to be developed through the project, based on literature review alone or are they based on practical examples and facts from facilities in the region? c) the DEMO Projects and study tours are very important (Lebanon).
- The project's results dissemination is very valuable. It would be nice if the Western Balkans could benefit more (Bosnia – Herzegovina).
- There has been very good coordination of the SWIM-H2020 SM team, however the limited funding resources have been apparent not allowing for flexibility, and for additional



interventions that may enhance the impact. Concerning the regional workshops, the visa procedures are sometimes challenging, especially when there is no consular representation in the country (Tunisia).

- Till now the activities of the SWIM component are not as visible in Lebanon as the H2020 ones (Lebanon).
- The 3 activities under the SWIM Component in Algeria are really important for the country and have good impact, while the fact that the Experts involved show high professionalism is much appreciated (Algeria).
- The project team and experts involved in the project activities are very professional- the expectations and ambitions of the project are high. However, budget resources are limited in comparison with the needs (Morocco).
- The time that the experts spend in the countries is limited and should be increased (Morocco & Algeria). There should also be closer collaboration between the SWIM and the H2020 Focal Points (Morocco).
- The experts' time on site, in the countries, should be increased (Palestine).
- The countries should have a more important role in the selection of experts for the project activities (Palestine).
- Sustainability of the program should be assessed in terms of the designated time frame, and the program design. The project's benefits and importance are significant, as well as the integration of the national activities into regional ones (Egypt).
- The merging of the two previous projects/phases of the project was not straightforward, as they cannot see how the SWIM aspect and the H2020 aspects are related (Egypt).

The following responses were given by the SWIM H2020 SM Team Leader and the Project

Director:

- We are all agreed on the need to share knowledge gained during the training activities and this is the role of the "countries teams". It is a matter of resources and planning.
- The work of the BAT/BEP activity is based on literature review, but it is enriched by information and facts collected via interviews with key actors in the region.
- Flexibility is an inherent difficulty of the project since all resources were allocated early in the project, but the sustainability of its activities is a matter of follow-up actions from the countries.
- The project is aware of the problem with visa acquisition for the regional workshops and the team has tried to assist, but it is not always in their hands to solve the problem.
- The merging of SWIM support and H2020 support has been done because based on the same logic (capacity building activities) and linked to interrelated thematics. The fact to put this 2 sets of activities within a same project allow to reduce the coordination costs and thus to have more activities for the same budget.

In reply to the comment raised about the collaboration among the Focal Points, the Stakeholder Engagement Expert, Dr Emad Adly, commented that there is already the project's website, the



newsletter, news releases and other communication tools that the project is using; a group could be established specifically for the interaction between the H2020 and SWIM Focal Points, but the project's Communication Strategy would need to be enhanced to support this.

There was then an intervention from the UfM Secretariat noting that the regional activities are very important and we need to put the accent on them, especially given that they are much appreciated by the countries as well. Another comment from the UfM Secretariat (Alessandra Sensi) was made to clarify the role of the UfM in the project and to also welcome and acknowledge all the other sources of funding for capacity building other than the European Commission funds.

SESSION II: ENVIRONMENT COMPONENT: REGIONAL AND EXPERT FACILITY ACTIVITIES PROGRESS

At the opening of Session II, the H2020 Focal Point for Jordan mentioned that one of the obstacles encountered along the course of this project was the Syrian crisis as donors are mainly funding projects to address this situation. The merging of the two previous projects under one umbrella was well justified, as the two components are interrelated, but it also has placed constraints (*which however were not specified further*). He highlighted that the project is achieving a lot and that it needs to continue in the coming years as its work is important and very beneficial for the countries.

The Key Expert on Environment, Mr Anis Ismail, presented in brief the progress of the activities that were advancing in the second year of the programme under the Environment Component. The interrelation of activities between the different work packages was presented, especially between the Expert Facility activities and the Regional activities. It was demonstrated how Expert Facility activities are linked to and provide the basis for the design of Regional Activities (On Site Trainings, Study Tours, Webinars) and vice versa (how Peer-to-Peer activities are launched and conceptualised through Regional On Site Trainings and how Regional activities contribute to the formulation of Expert Facility activities). Then progress was presented per country while special reference to the impact of the activities was provided - where possible at this stage. At the end of each country's presentations the Focal Points (FPs) of each country were invited to complement what was said by the Key Expert and give their feedback on the work so far, as well as expected impacts and their plans for the sustainability of the activities.

The main points raised were:

Algeria: The assistance provided by the programme for the development of an action plan on Marine Litter is very much needed and highly appreciated. On the Education for Sustainable Development (ESD) activity, the results were highly appreciated and as a result the need to further network with the Ministry of Education (EFH-DZ-5: Support for the development of a national management plan for coastal waste and marine litter) became apparent and the next step will be to develop the national Action Plan on ESD.

Egypt: There are two pending Project Identity Forms (PIFs) that they will be finalizing soon. They would like to replicate the activities from the Regional activities into the Expert Facility in order to maximize their impact (for example the implementation of the Mediterranean Strategy on Education



for Sustainable Development at national level). Expectations from the Olive Oil Mills' Peer-to-Peer exchange are quite high.

Lebanon: They thanked the programme for the good cooperation. The activity on leachate (EFH-LB-2: Training on available technologies for the treatment of leachate) was very successful and the staff from the Ministry of Environment was very pleased. They are trying to replicate the knowledge from the regional training on Construction & Demolition Waste to better adopt the BATs in the sector. They would like to focus on capacity building activities to enhance the capacities of people in the Ministries.

Morocco: The activities under the programme and the support from the experts is much appreciated. They look forward to the launching of the remaining activities under the Expert Facility.

Palestine: The project has opened doors for the countries, especially the training on Education for Sustainable Development (ESD) has helped the cooperation/coordination among ministries. They need support from the project for the implementation of the national ESD action plan (EFH-PS-1: "Enhancing environmental awareness including of the media and support for implementing Education for Sustainable Development"). Likewise the upcoming presentation of the gap analysis for hazardous waste management will pave the way for future actions on the subject (EFH-PS-4: "Support for hazardous waste management"). They are interested in participating in the Green Banking and Construction & Demolition Waste regional activities. They will be joining the Olive Oil Mills' Waste Peer to Peer (P2P) activity, for which they will nominate peers very soon.

Tunisia: The support of the programme has been very important, with major reforms coming up in the country very soon (*Education for Sustainable Development (ESD) Strategy and Action plan, reform in the Solid Waste Management sector through the promotion of Extended Producer Responsibility (EPR), promotion of waste recycling and valorisation, new legislation to ban plastic bags*). They are interested in also joining the Green Banking Peer-to-Peer exchange coming up, particularly after the regional event in December 2017, as long as it is not just focused on water projects and asked about the possibility to implement additional activities on Green Banking focusing on environment and green jobs.

UfM: Working in synergies is very important, like for the case of the Lake Bizerte project, where work was done in synergy with the European Investment Bank (EIB) during the CB/MEP project and continued also in this phase by the SWIM H2020 SM project (activity EFS_TN_5: Technical assistance for the sustainability and replication of Lake Bizerte governance process). This is good evidence that the programme is flexible enough in working under different environments.

SESSION III: WATER COMPONENT: REGIONAL AND EXPERT FACILITY ACTIVITIES PROGRESS

The Key Expert on Water, Ms Suzan Taha, presented the progress of the activities under the Water Component in brief, along the same lines of the previous session. At the end of each country's presentations the Focal Points (FP) or their representatives were invited to comment and give their feedback on the work done so far, as well as expected impacts and suggestions for the sustainability of the activities.



The main comments made are presented below:

Algeria: The activities of the Water component have a big impact in the country and in the Sustainable Development Agenda for 2030 - they thank the programme for its support. The experts involved and the project team implementing the programme has been excellent, but they need extra support in the activities. Especially for the activity on the Communication of the Treated Wastewater Reuse (EFS-DZ-1: "Support the reuse of treated wastewater in agriculture, through sensibilisation, and awareness raising") there is a great need for more time (man-days) on communication issues. On the activity on Non-Revenue Water (EFS-DZ-2: "Identification of Non-Revenue Water (NRW) and intervention for leakage reduction"), the experts have been excellent, they stayed in the country for some time and they had extraordinary impact. On the activity on the Pollution Protection Zones (EFS-DZ-3: "Water Resources Protection against pollution") the assistance received from the project will have a direct benefit for the Ministry.

Egypt: About the data required as input for the activity EFS-EG-1+2: "Improved Watershed Management (decentralized level), local governance and capacity building & Drought and Water Scarcity Risk Management", they are very specific, they are not all available, while some of them need to be re-monitored. They will need an expert to collect the data. Peer to Peer nominees will be provided very soon.

Jordan: For the activity EFS-JO-1: "Mainstreaming Drought Risk Management", it is going very well. For the activity EFS-JO-2 on the "Socio-Economic Impact Assessment of groundwater over-abstraction", they were not involved in the selection of the Non Key Expert. At this point, some additional information is required as input for the finalisation of some tasks of the activity.

It was suggested to hire a technical expert to work on this part of the work in order to proceed.

Lebanon: The two activities under the water component are really needed for Lebanon. Lebanon has 17 major rivers, but their strategies and policies were developed without an action plan and monitoring system. The SWIM activity on "Integrated Water Resource Management (IWRM) mainstreaming": EFS-LB-1 will have an impact in this respect. They will be able to plan and apply the IWRM scenarios developed under the relevant SWIM activity and adopt policies and laws. However, the Focal Point will be interested to see how the project can address the need for financing a required set of data required for populating the WEAP model, developed under the EFS-LB-1 activity. About the other activity, namely EFS-LB-2: "Private Sector involvement in water infrastructure with emphasis on wastewater treatment plants", it is very useful to learn how to motivate the private sector so that partnership between public-private sectors is developed, and to get their own know-how on developing Private-Public Partnership contracts (i.e. the public).

Morocco: Two missions were added to the activity on the legal texts preparation– one is foreseen for February and the next one for October. On the treated wastewater reuse activity, the training has already been implemented and they are happy with it.

Palestine: They are facing a problem with scattered data among the ministries and the team needs to coordinate better with the country. They appreciate the SWIM project's support, but they still need further support, especially in terms of in-house expertise and missions to the country.

Tunisia: The country acknowledges the fact that the agreed activities had to be reformed after the change of the former FP and it was also difficult to coordinate between two different authorities to



finalise them. However, it was underlined that now that the activities have been revisited, they will advance well with them.

It was clarified by the Project Coordinator that the requests of countries for more missions and more time for the experts to be on site, is translated to a need for more resources, both in terms of fees and expenses.

The reply that came from DG NEAR was that the project has to stay within its budget. Increasing the man days in one action will mean decreasing the man days in other actions. These requests would have to be addressed case by case in function of their feasibility.

SESSION IV: STAKEHOLDER ENGAGEMENT AND IMPACT OF THE PROJECT'S CAPACITY BUILDING ACTIVITIES

The Stakeholder Engagement Non Key Expert (NKE), Dr Emad Adly presented the lessons learnt from the stakeholder engagement process so far, some statistics about the stakeholders participating in the project's meetings and the first results of the impact assessment of the project's capacity building activities. He concluded that most of the interviewed participants confirmed that they benefited on the personal level from the trainings material and they were able to share and disseminate the experience gained during the trainings.

Among the comments made by the countries the following were the most noteworthy:

- Sometimes the people who are suggested to participate in a training or other events are not always those selected by the Focal Points (Algeria, Egypt).
- More time is required by the Focal Points to nominate appropriate participants (Palestine).
- It is often difficult for the FPs to mediate and collect the data needed by the programme (Egypt).

Responding to the comments raised, Dr Emad Adly explained that:

- All Terms of references and Project identification fiches of the Expert Facility were accepted and agreed with the Focal Points. The Focal Points need to play an active role in the design and in the implementation of the activities; they need to resolve difficulties as, without the required data, the expected studies/results cannot be delivered.
- Focal Points could prepare for nominations in advance as they already know the upcoming events (as part of the workplan and communication means).

There was also an intervention from Ms Tatjana Hema, the UN Environment/MAP Deputy Coordinator, who highlighted that UN Environment/MAP is much in favour of SWIM-H2020 SM work, which they find very useful. She gave some examples of working with SWIM and the H2020 CB/MEP in the past, as perfect examples of synergies between projects, while she also mentioned a few common areas between the projects. She also suggested that it would be good to disseminate the results of the Mediterranean Action Plan (MAP) work on tools and guidelines in the last 3-4 years also via the SWIM-H2020 SM and expressed the wish for the programme to continue.



SESSION V: SYNERGIES WITH INSTITUTIONAL PARTNERS – SUPPORTING THE H2020 INITIATIVE’S CB COMPONENT

Institutional partners of the project gave brief presentations of their work that is linked to the SWIM-H2020 SM work programme, namely Ms Tatjana Hema from UN Environment/MAP, Ms Ghada Ahmadein from the Blue Green MED CS Project, Mr Enrique Villamore from SCP/RAC, Mr Reuter from UNEP DTIE and Ms Alessandra Sensi from the UfM Secretariat.

The presentations clearly demonstrated how the various work programmes of the partners and the projects they are implementing support each other’s objectives without overlaps, and how they fill in gaps or address real needs. The project’s Team Leader underlined that meetings will be organized this year under SWIM-H2020 SM in each country (annual meetings) as part of the project’s work programme, during which, the institutional partners, as well as other donors and agencies, will be invited to present their work and their projects and to showcase to national audiences how the synergies at regional level reach the national level.

SESSION VI: STRENGTHENING THE SCIENCE TO POLICY INTERFACE

The session commenced by the Team Leader’s brief overview of the Science / Policy Interface recommendations developed as part of the project’s activity under Work Package 5.1: Strengthening the research to policy /practice interface.

Dr Maggie Kossida, the Science-Policy Interface expert, then presented a product of this Work Package, the Med Research Case Study Outputs Repository, which was developed around the SWIM-H2020 priority topics, to be accessible to the policy community and other interested parties (Activity 5.1.1).

This presentation was followed by that of the DG NEAR’s Programme Manager, Ms Sylvie Fontaine, who presented the EU Prima Initiative (Partnership for Research and Innovation in the Mediterranean Area).

SESSION VII: SWIM DEMO PROJECTS

Two presentations were carried out under this session.

The first one was from Ms Jane Hilal, representative from Applied Research Institute Jerusalem Society (ARIJ), the leading firm implementing the Phase II SWIM DEMO project “Promote wastewater treatment and reuse in the water scarce areas of the Middle East and North Africa“. The project was initiated in 2017 and is expected to be finalized in 2019. The presentation was a brief overview of the project’s vision, expected achievements, challenges and approach in developing scalable and



innovative financial instruments and inclusive management plans that can recover the costs of wastewater treatment and reuse at a demonstration site in Wadi Al-Arroub, Palestine.

Mr Jens Goetzenberger from the GIZ then followed with a presentation on the Phase I SWIM DEMO project, "SWIM – Sustain Water MED". The 4-year project was completed in March 2016 focusing on Morocco, Tunisia, Egypt and Jordan. Apart from the overview of the project's structure, its objectives and results, the presentation also included the valuable information of how the project interacted with the SWIM Support Mechanism. This interaction could be summarised as follows: - Attending regional steering committee meetings, - Benefiting from the different capacity building activities provided by the SWIM Support mechanism, -Participation in SWIM SM online platform and electronic news, - Knowledge sharing with other SWIM activities in the region -Updating with actual information of the water sector in the region.

MEETING CONCLUSIONS AND CLOSING REMARKS

His Excellency Eng Ali Subah thanked the participants for being part of this meeting and expressed the hope to make use of the lessons learnt from the project's course so far.

The Team Leader then summarised that there were overall positive reactions from all countries, as well as comments for improvement such as more expert days needed in the countries and the need of a more active involvement of the Focal Points in the expert selection. There was a high appreciation of the trainings, study visits and peer to peer activities, as well as a reconfirmation that the programme is demand driven and well received.

He highlighted that everybody supported the idea of continuity of the programme over the coming years, avoiding gaps. Everybody also appreciated its value for money, given the volume of the work it is faced with. He then concluded that the meeting is giving a clear positive signal for its continuation with the same stamina and enthusiasm, leaving with the promise that expectations will be fulfilled.

Ms Fontaine highlighted that the most important thing was that the voice of the countries was freely and loudly expressed and heard. She then summarised some of the highlights of this meeting:

- Requests for more Capacity Building activities,
- Need for sustainability to consolidate the project's impacts
- Importance of the project regional approach
- Need of a better complementarity between the Support mechanism and the DEMO projects.
- Need to improve the coordination between the Focal Points in each country and among the countries

**ANNEX 1****LIST OF PARTICIPATING AND CONTRIBUTING COUNTRIES, INTERGOVERNMENTAL/INTERNATIONAL ORGANISATIONS, EUROPEAN COMMISSION, PROJECT TEAM**

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47	Ms.	Evie	LITOU	Project Coordinator	SWIM-H2020 SM / LDK	GREECE	eli@ldk.gr
48	Ms.	Maggie	KOSSIDA	Water Science-Policy interfacing NKE	SWIM-H2020 SM / LDK	GREECE	maggie@ldk.gr
49	Ms.	Eirini	SAKELLARAKI	Event Coordinator	SWIM-H2020 SM / LDK	GREECE	irini@ldk.gr
50	Ms.	Danae	ARAPIS	Event Organiser	SWIM-H2020 SM / LDK	GREECE	dar@ldk.gr



ANNEX 2

AGENDA

SWIM and Horizon 2020 Support Mechanism Steering Committee Meeting 31 January 2018

Jordan Valley Marriott Dead Sea Resort & Spa
Dead Sea, Jordan

AGENDA

Facilitation will be provided by DG NEAR and the Project's Team Leader

Rapporteurs: SWIM-H2020 SM Team

- 08:30** **Registration**
- 09:00-09:30** **Welcoming remarks**
- Opening Remarks (15 min)
DG NEAR, European Commission
DG ENV, European Commission
Mr Stavros Damianidis, Project Director, SWIM H2020 SM
His Excellency Eng Ali Subah, Ministry of Water and Irrigation, Jordan
His Excellency Eng Ahmad Al-Qatarneh, Ministry of Environment, Jordan
 - Tour de table (15 min)
- 09:30-10:30** **Session I: Overview of the SWIM-H2020 SM Project since the last SCM (60')**
- 09:30-10:00 - Project progress at its second year of implementation (30 min)
Presentation: Professor Michael Scoullos - Team Leader, SWIM - H2020 SM
- 10:00- 10.30 - Facilitated Discussion (30 min)
- 10:30 – 11.00** **Coffee Break**
- 11:00 – 12:00** **Session II: Environment Component: Regional and Expert Facility Activities Progress (1h)**



Brief Presentation of the progress made in the project activities under the H2020 Component and Dynamic Discussion on the problems encountered, lessons learnt, sustainability of the activities per country

Presentation: Mr Anis Ismail - Key Environment Expert, SWIM - H2020 SM

12:00 – 13:00 Session III: Water Component: Regional and Expert Facility Activities Progress (1h)

Brief Presentation of the progress made in the project activities under the SWIM Component and Dynamic Discussion on the problems encountered, lessons learnt, sustainability of the activities per country

Presentation: Mrs Suzan Taha - Key Water Expert, SWIM and H2020 SM

13:00 – 14:15 Lunch Break

14:15-14:45 Session IV: Stakeholder engagement and impact of the project's Capacity Building activities (30')

14:15-14:30 -*Presentation: Dr Emad Adly, Stakeholder Engagement NKE, SWIM - H2020 SM (15')*

14.30-14.45 -Facilitated Discussion (15 min)

14:45-15:30 Session V: Synergies with institutional partners – Supporting the Horizon 2020 Initiative's CB component (45')

14:45 – 15:00 -Presentations: Institutional Partners (15 min)

15.00 - 15.30 -Facilitated Discussion (30 min)

15:30 – 16.00 Coffee Break

16:00 – 16:30 Session VI: Strengthening the Science to Policy Interface (30')

16:00 – 16:15 -Science to Policy Interface Recommendations and the Med Research Case Study Outputs Repository

Presentation: Maggie Kossida, Science - Policy Interface NKE, SWIM - H2020 SM (15')

16:15 – 16:30 -*The EU PRIMA project: Presentation: European Commission (15')*

16.30 - 17.30 Session VII: SWIM Demo projects (1h)

16:30 – 16:45 Presentation by a *SWIM DEMO (Phase II) Project Representative*

Presentation: Ms Jane Hilal, Applied Research Institute - Jerusalem (ARIJ)

16:45 – 17:00 Presentation by a *SWIM DEMO (Phase I) Project Representative*

Application of the SWIM SM work within the project, lessons learnt, sustainability of the DEMO Project

Presentation: Mr Jenz Goetzenberger, GIZ Jordan

17:00 – 17:30 Facilitated Discussion (30 min)

17.30 – 17:45 Making the most from SWIM-H2020 SM's last year, lessons learnt and looking ahead (15')

Professor Michael Scoullas - Team Leader, SWIM - H2020 SM

17:45 – 18:00 Presentation of meeting conclusions and closing remarks (15')

DG NEAR