# Governance & Financing for the Mediterranean Water Sector

Project labelled under the Union for the Mediterranean

**Project overview and findings** 

Anthi Brouma, Ph.D.

Deputy Regional Coordinator

GWP-Med

Regional Conference on Water Governance in MENA and wider Mediterranean region

Strengthening integrity and financing for water security and sustainable development

12-14 December 2017, Barcelona















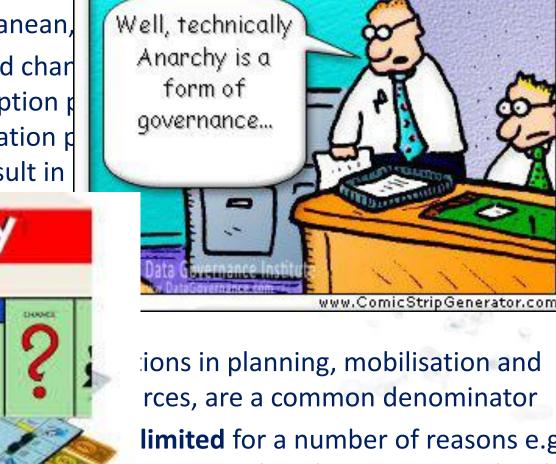


# Why the focus on the Governance & Financing nexus?

- Despite public budget and dond huge gap in the Mediterranean,
- Demographic increase and char urban, change in consumption p political economies, migration p change pressures, etc. result in

The Classic Edition

MONOPO



GOVERNANCE IN ACTION

ions in planning, mobilisation and rces, are a common denominator **limited** for a number of reasons e.g. o socio-political unrest, vague legal ence on the public side, non-







## **Snapshot of the Gov&Fin project**

- Previous phase (under MED EUWI): 2006-2012
- Current phase timeline: 2013 2017
- Designed & implemented by GWP-Med & OECD
- Labelled formally under the UfM framework
- Financially supported by Sida, EIB, EC, Greece, and GEF MedPartnership

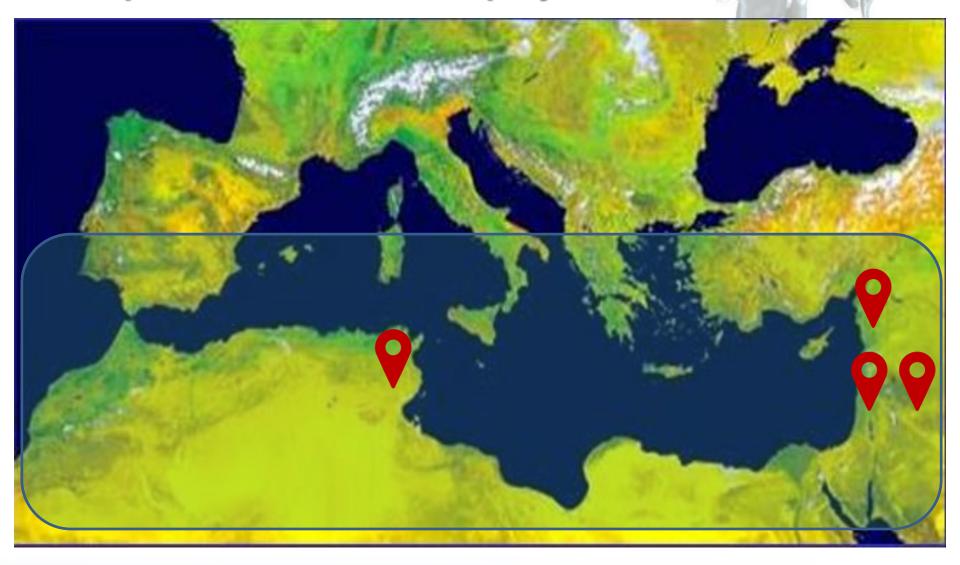
Governance & Financing for the Mediterranean Water Sector







# **Snapshot of the Gov&Fin project**









### **Main Objective**

Identify and provide realistic and implementable solutions (in the form of a set of operational guidance and a compendium of good/bad cases and best practices) to the governance challenges for the mobilisation of financing for the Mediterranean water sector







# **Two Components, inter-linked Outputs**

Outcomes of the national work feed the regional dialogue



Findings and experiences from the regional dialogue feed the national work

### NATIONAL COMPONENT

### Country reviews developed through policy dialogues

Objective: to identify main governance challenges to financing the Mediterranean water sector, including through Private Sector Participation (PSP), via in-depth technical work and multi-stakeholder policy dialogues.

The dialogues complement the technical work and pave the way for recommendations and an action plan for reforms based on international best practices.

### REGIONAL COMPONENT

Dialogue to share policy experiences and promote best practices

Objective: to support the sharing of experiences across the

Mediterranean and beyond.

The project facilitates the interface between policy-makers and private sector actors on governance reforms enhancing the financial sustainability in the water sector.

**Regional level** 

Launching Conference May 2013, Barcelona

2014

1st Regional Conference Oct 2014, Athens

2015

2016

2nd Regional Conference Dec 2016, Tunis

2017

3rd Regional Conference Dec 2017, Barcelona

National level

**National Policy Dialogues** 

**National Policy Dialogues** 

**National Policy Dialogues** 







2013

# **Activities**







## **National Component - Dialogues**



**Water Policy Dialogue in Jordan** 

Involved 157 individuals (31% women) representing 57 different institutions/organisations





**Water Policy Dialogue in Tunisia** 

Involved 162 individuals (41% women) representing 65 different institutions/organisations







### **National Component - Dialogues**



**Water Policy Dialogue in Palestine** 

Involved 189 individuals (27% women) representing 39 different institutions/organisations





Water Policy Dialogue in Lebanon

Involved 120 individuals (35% women) representing 30 different institutions/organisations









## **Regional Component**

# Official Launching of the Project High level Regional Conference

28-29 May 2013 Palau de Pedralbes, Barcelona, Spain





### **First Regional Conference**

28-30 October 2014 Athens, Greece

### **Second Regional Conference**

5-6 December 2016 Tunis, Tunisia







### **Communication & Horizontal issues**

- Dedicated website kindly hosted by GWPO http://www.gwp.org/governanceandfinancing
- ☐ Active involvement in a large number of regional & global meetings & processes
- Communication Strategy
- Communication material
  - ☐ Project Brief in 3 languages
  - Bookmarks, USBs, etc
- ☐ Policy Briefs (in 3 languages)
  - Jordan
  - Tunisia
  - Palestine
  - Lebanon
- Thematic Briefs (in 3 languages)
  - □ Gender
  - ☐ CSR
- Regional Report on lessons learnt









# Experience from the Dialogues: Key diagnostic points & areas of recommendation







# Common challenges, similar lines of needed action

 Uncertainty & gaps in the legislative & regulatory framework for water and PPPs undermines legal clarity, opportunity and stability of water PSP >> Need to develop the regulatory framework

- Limited financial sustainability of water operators, important subsidies & fiscal constraints put pressure on the WWS sector and call for reforms >> Need to improve the budgetary process
- Need for greater accountability mechanisms, territorial development & stakeholders' engagement >> Need to improve stakeholder engagement





### Some lessons learnt

- Influencing policy is time-demanding, taking much longer than planned or calculated
- Meaningful dialogue processes need to be based on solid technical work conducted with tested methodology & anchored on national reform processes and fully aligning with existing plans/strategies
- Dialogue can be effective only if it involves all related stakeholders on an equal basis and with full and transparent access to participation and equal opportunities for contribution
- Identifying the 'right' stakeholders requires careful examination and regular revisit to reflect on changes, while context of intra- and inter-sectoral interaction among actors can be equally a convening tool and an obstacle
- Need to explore and highlight the value and cross-benefits from the interplay of regional and national work
- Essential to identify & acknowledge the limits of conventional financing and explore the potential (preferably with pilots) of innovative financing options and blended funding







### Some lessons learnt II

- Cross-institutional interaction is key to the successful introduction of reforms –
  delicate the relationship between Regulators (of water services) and Ministries in
  charge of water
- Location of PPP Units (MoF or satellite units in competent institutions) and area of responsibility (sector-specific or cross-sectoral) are yet to be determined
- Capacity of institutions severely challenged and hampered when often changes of administration take place
- Financial independency and autonomy of both regulators and utilities remains a highly challenged area, with revenue mobilization and collection steadily at low levels
- Capacity building of both public and private actors for effective PPP interaction steadily at the top-ranked priority issues
- Knowledge remains modest on PSP spectrum, with often confusion of PPP with privatisation
- Private sector, including banks, largely unclear on their role in water financing and the benefits from getting involved









### **Contacts:**

**GWP-Med**: secretariat@gwpmed.org **OECD**: water.governance@oecd.org **UfM**: water@ufmsecretariat.org





